

## STRATEGIC PLANNING AD HOC COMMITTEE MINUTES Tuesday, November 1, 2016

The meeting of the Strategic Planning Ad Hoc Committee was held on Tuesday, November 1, 2016. The meeting was called to order at 1:00 p.m., by Chair Stone, in Conference Room B, followed by the Pledge of Allegiance.

#### **ROLL CALL**

Ms. L. Stone, Chair

Mr. B. Lukoff

Ms. K. Rapp, Vice-Chair

Ms. L. Perrotti Mr. P. Pratt

Mr. P. Hood

Ms. S. Hopewell

Absent:

Present:

Mrs. C. Damoci, Ex-Officio

Staff and Guests:

Ankeny, Executive Director

Hon. Ms. S. Massa-Lavitt, Mayor of Seal Beach

Ms. P. Snowden, GRF Representative, Mutual Two Ms. J. Reed, GRF Representative, Mutual Four Ms. M. Greer, GRF Representative, Mutual Eleven Ms. H. Tran, GRF Representative, Mutual Fifteen

Mr. P. Moore, GRF Representative, Mutual Seventeen Ms. K. Lukina, Recording Secretary

Two Shareholders/Members

As a quorum of the Board is not present, this meeting will be conducted as a committee meeting. The agenda actions of the committee will be limited only to the members of the committee and will only constitute such actions in accordance with stated committee policy and/or provide recommendations to the GRF Board of Directors at its regular Board meeting on the 4<sup>th</sup> Tuesday of the month. GRF Board members who are not committee members will be allowed to comment when recognized by the Chair and only during the proscribed Foundation member/shareholder comment period, not to exceed three minutes, as set forth in Policy 5610, Participation by Foundation Members/Shareholders. The minutes of today's Board meeting will be presented to the Board for approval

following the approval of the committee meeting minutes in December.

## **CHAIR'S ANNOUNCEMENTS**

Chair Stone welcomed Committee members, and also recognized the attendees, Executive Director Randy Ankeny, Mayor of Seal Beach Hon. Ms. S. Massa-Lavitt, and Recording Secretary Katya Lukina.

#### **APPROVAL OF MINUTES**

Minutes of September 30, 2016 were approved, as submitted.

## SHAREHOLDER/ MEMBER COMMENTS

There were no shareholder/ member comments made at the time of the meeting.

#### **OLD BUSINESS**

#### (Re-branding) Community Marketing

The Committee members agreed on reviewing this item at the next scheduled Committee meeting.

#### **NEW BUSINESS**

## Ten-year Plan

Some of the standing Committees Chairs spoke of the items to start with based on their Committees ten-year project plans. The Security, Bus and Traffic Committee Chair mentioned the purchase of new buses project, broken down into three phases, and possibly using golf carts instead of cars by security.

The Finance Committee Chair spoke of enlarging the workstations at the Finance Department, some interior upgrades, and making them more visitor-friendly.

The Publications Committee Chair spoke of possibly hiring an additional staff for the Publications and IT Departments.

The Executive Director stated that the Committee members will be working on stage one of the Reserve Study, and recreate the community by allocating previously agreed on projects to be accomplished within the next ten years.

The Executive Director presented a draft of the Ten-year Project Plan based on Chairs' reports, and invited Committee members to cooperatively assign the projects in need for each year, based on their importance and budget available (Reserves and/or Capital funding).

The Committee members consensually allocated the projects to be done over the next seven years.

|                 |                 | Year 2016   |   |
|-----------------|-----------------|---|---|
|                 |                 | Approx. Funding \$  |   |
| g               |                 | Req. Funding \$   |   |
| Reserve Funding | Projects        | Service Maintenance/ Purchasing Replace service maintenance woodshop Replace equipment Replace dust extraction system Replace work tables Service Maintenance/ Purchasing Insulate Purchasing building (spray foam)  Clubhouse Four Lobby kitchen, Restrooms, Ceramics, Art room, Lapidary, Landscape Multi-use area (Rooms A & B), Stage (Room C), Parking | \$50,000.00<br>\$25,000.00<br>\$250,000.00/\$350,000.00 |
|                 |                 | Approx. Funding \$  |   |
|                 | Req. Funding \$ |   | \$170,000.00  |
| Capital Funding | Projects        | 1.8 Acre Area for club use (Annual lease) for servicing of shareholders golf carts Addition of a concrete pad Awning, Electrical, Storage shed  | \$20,000.00   |
|                 |                 | Service Maintenance (Capital and/or Reserve projects) Replacement of storage racks  | \$15,000.00   |
|                 |                 | File Storage (Capital and/or Reserve projects)  Administration "Vault" new file storage   | \$35,000.00   |
|                 |                 | Administration Building (1st floor - Finance and Stock Transfer office) (Capital and/or Reserve projects) Carpet, Paint, Lighting, Replacement of work stations, New service counters (ADA friendly)  | \$100,000.00  |

|           |                    | Year 2017  |                          |
|-----------|--------------------|--|--------------------------|
| Funding   | Approx. Funding \$ |  | \$1,150,000.00           |
|           | Req. Funding \$    |  | \$1,300,000.00           |
|           |                    | Streets Phase I  | \$600,000.00             |
| =         |                    | Main Gate Entrance   | \$300,000.00             |
| T.        | र                  | Hardscape, Landscape,  |                          |
|           | Projects           | Fountain, Signage  |                          |
| Reserve   | je.                | Clubhouse Two  | \$400,000                |
| <b>a</b>  | 5                  | Lobby, Stage, Restrooms, Multi-use Rooms, Lawn Bowling,          |                          |
| S         | d                  | Lawn Bowling, Parking, Exterior Paint, General Area,             |                          |
| 8         |                    | Kitchen, Wood shop, Shuffle Board Pavilion,                      |                          |
|           |                    | Golf Practice Area, Landscape, Roof                              |                          |
|           | Approx. Funding \$ |  | \$300,000.00             |
| g         |                    | Req. Funding \$  | \$330,000.00             |
| =         | Projects           | Clubhouse Two (Needed Interior Improvements)                     | \$250,000.00             |
| 2         |                    | Stage, Dropped Ceiling, Higher wall between lobby and main room, |                          |
| Funding   |                    | Addition of storage closets, Central HVAC                        |                          |
| Capital F |                    | Clubhouse Six  | \$25,000.00              |
|           |                    | Air walls  |                          |
|           |                    | Building Five (Capital and/or Reserve projects)                  | \$55,000.00 (total)      |
|           |                    | Relocate Recreation offices (1st floor)                          | \$30,000.00              |
| O         |                    | Add a Purchasing Sales Center                                    | <b>\$</b><br>\$25,000.00 |

|                 |                    | Year 2018   |                |
|-----------------|--------------------|---|----------------|
|                 | Approx. Funding \$ |   | \$1,200,000.00 |
|                 | Req. Funding \$    |   | \$1,200,000.00 |
|                 |                    | Streets Phase II  | \$600,000.00   |
| 0               |                    | Service Maintenance/ Purchasing (Capital and/or Reserve projects) Relocate underground fuel storage tanks | \$150,000.00   |
| 2.              |                    | Amphitheater  | \$200,000      |
| P               | 1-17               | Stage, Lights, Sound, Restrooms, Blast door, Seating  |                |
| Funding         | 10                 | News Building   | \$50,000.00    |
|                 | i,                 | News offices, Break room, Roof, ITS offices, HR storage, Paint  |                |
| 9               | e e                | North Gate  | \$50,000.00    |
| Reserve         | <u>.</u>           | Building  |                |
| Se              | Projects           | Clubhouse Five  | \$55,000.00    |
| O               |                    | Physical Property office (small conf. room, break room), Security office,                                 |                |
| œ               |                    | Conf. room B, Meeting room, Storage, Patio, Landscape, Recreation office,                                 |                |
|                 |                    | Restrooms (1st & 2nd floors), Café, Restroom, Council on Aging, Elevator, Parking                         |                |
|                 |                    | IT Server (1st floor Finance & Stock Transfer Office)   | \$50,000.00    |
|                 |                    | (Capital and/or Reserve projects)   |                |
|                 |                    | Replace back-up server  |                |
| 0               | Approx. Funding \$ |   | \$300,000.00   |
| ב               | Req. Funding \$    |   | \$275,000.00   |
| 0               |                    | Main Gate Building  | \$125,000.00   |
| 5               | (0                 | Security offices,   |                |
| Capital Funding | Projects           | Restrooms,  |                |
|                 |                    | Roof  |                |
|                 |                    | Amphitheater  | \$150,000.00   |
|                 |                    | Lighting  |                |
|                 |                    | Sound   |                |
|                 |                    | Curtains  |                |

|                 |                    | Year 2019   |                |
|-----------------|--------------------|---|----------------|
| 5               | Approx. Funding \$ |   | \$1,200,000.00 |
| Ë               | Req. Funding \$    |   | \$1,200,000.00 |
| Reserve Funding | cts                | Streets Phase III   | \$500,000.00   |
|                 | Projects           | Buses Phase I   | \$500,000.00   |
|                 |                    | Cushmans Phase I  | \$200,000      |
| 0               | Approx. Funding \$ |   | \$300,000.00   |
| =               | Req. Funding \$    |   | \$250,000.00   |
| Capital Funding | Projects           | St. Andrews Gate  | \$50,000.00    |
|                 |                    | Building  |                |
|                 |                    | Computer Lab  | \$150,000.00   |
|                 |                    | Based upon available space portable building for a computer lab |                |
| ပိ              |                    | Mini Farms  | \$50,000.00    |

|   |                    | Year 2020  |              |  |
|---|--------------------|--|--------------|--|
|   |                    | \$1,250,000.00   |              |  |
|   |                    | Req. Funding \$  |              |  |
|   |                    | Streets Phase IV   | \$500,000.00 |  |
| Funding   |                    | Cushmans Phase II  | \$200,000.00 |  |
| <del>'</del> <del>'</del> <del>'</del> <del>'</del> <del>'</del> <del>'</del> |                    | Golf Course Phase I  | \$250,000    |  |
| =   |                    | Greens, Fairway, Lake, Landscape general, Trees,                                   |              |  |
| 五   | ts (               | Irrigation, Retaining wall, Concrete paths   |              |  |
|   | ွ                  | Service Maintenance  | \$125,000.00 |  |
| Reserve   | Projects           | Office, Locker rooms, Mechanics, Roof,   |              |  |
| Ō   |                    | Wood shop, Purchasing Department, General storage                                  |              |  |
| 68  |                    | Administration   | \$125,000.00 |  |
| 2   |                    | Stock Transfer office, Mutual Administration office, Conference room A,            |              |  |
|   |                    | Break rooms (1st & 2nd floors), Board work room, Patio, Room, Finance office,      |              |  |
|   |                    | General Administration office, Restrooms (1st & 2nd floors), Computer server room, |              |  |
|   |                    | Elevator, Parking  |              |  |
| 0   | Approx. Funding \$ |  | \$300,000.00 |  |
| =   |                    | Req. Funding \$  |              |  |
| no  | Projects           | Relocate Golf Starter  | \$100,000.00 |  |
| Capital Funding   |                    | Relocate Golf Starter to parking by Clubhouse One                                  |              |  |
|   |                    | Portable building  |              |  |
|   |                    | Walkways   |              |  |
| a   |                    | Benefit - would help free up parking in Clubhouse Six                              |              |  |
| O   |                    | 5.5 Acres/ RV Storage  | \$150,000.00 |  |

|                 |                    | Year 2021  |                        |
|-----------------|--------------------|--|------------------------|
|                 |                    | Approx. Funding \$   | \$1,650,000.00 (total) |
|                 |                    | Req. Funding \$  | \$1,575,000.00         |
|                 |                    | Streets Phase IV   | \$250,000.00           |
| 70              |                    | Cushmans Phase III   | \$200,000.00           |
| Funding         |                    | Golf Course Phase II   | \$125,000              |
| <del>-</del>    |                    | Greens, Fairway, Lake, Landscape general, Trees,                             |                        |
| =               |                    | Irrigation, Retaining wall, Concrete paths                                   |                        |
| 五               | S                  | Buses Phase II   | \$300,000.00           |
|                 | Ö                  | Three (3) buses  |                        |
| Reserve         | Projects           | Clubhouse Three  | \$400,000.00           |
| ō               |                    | General Purpose Room (small kitchen), Video producers, Patio (front & rear), |                        |
| S               |                    | Roof, Flag veterans monument, Multi-use area, Restrooms, Sewing room,        |                        |
| 2               |                    | Parking, Exterior paint, Landscape, Elevator, Parking                        |                        |
|                 |                    | Clubhouse Six  | \$300,000.00           |
|                 |                    | Ping pong area, Fitness Center, Restrooms (1st & 2nd floors), Elevator,      |                        |
|                 |                    | Parking, Roof, Multi-use rooms, Golden Age Found. Office,                    |                        |
|                 |                    | CARE apartment, Patio, Landscape   |                        |
| 0               | Approx. Funding \$ |  | \$400,000.00           |
| 2.              |                    | Req. Funding \$  |                        |
| Capital Funding |                    |  |                        |
|                 | S                  |  |                        |
|                 | さ                  |  |                        |
|                 | <u>e</u>           |  |                        |
|                 | Projects           |  |                        |
| a               | ٩                  |  |                        |
| Ö               |                    |  |                        |

|          |                    | Year 2022   |                |
|----------|--------------------|---|----------------|
|          | Approx. Funding \$ |   | \$1,300,000.00 |
| 0        | Req. Funding \$    |   | \$1,050,000.00 |
| =        |                    | Cushmans Phase IV   | \$200,000.00   |
| n        |                    | Library   | \$250,000      |
| Funding  | Projects           | Library, Restrooms, Computer stations, Paint (interior \$ exterior) Friends of the library, Patio, Roof |                |
| Reserve  |                    | Library (Capital and/or Reserve projects)   | \$100,000.00   |
| ē        |                    | Carpet, Interior lighting, Interior and exterior paint,   |                |
| es       |                    | Replacement of main counter, Tile, Roof   |                |
| <b>C</b> |                    | Pool  | \$500,000.00   |
|          |                    | Locker rooms, Major renovation/ replacement, Pool & spa   |                |
| 0        | Approx. Funding \$ |   | \$500,000.00   |
| 2.       |                    | Req. Funding \$   | \$500,000.00   |
| nd       |                    | Pool  | \$500,000.00   |
| Funding  | Projects           | Locker rooms, Major renovation/ replacement, Pool & spa   |                |
| Capital  |                    |   |                |

|                 |                    | Year 2023  |              |
|-----------------|--------------------|--|--------------|
|                 |                    | \$1,300,000.00   |              |
|                 |                    | Req. Funding \$  |              |
| Funding         | Projects           | Clubhouse One Lobby, Kitchen, Multi-use rooms, Picnic area, Parking, Exterior paint, General area, Restrooms, Billiard roomsShuffle board pavilion, Wood shop, Landscape | \$350,000.00 |
|                 |                    | Clubhouse One Needed interior improvements: Dropped ceiling, New wall between lobby and main room,   | \$200,000    |
| Reserve         |                    | Addition of storage closets, Central HVAC  Buses Phase III  Two (2) buses  | \$200,000.00 |
|                 |                    | Fleet Trucks, Van, Forklift  | \$150,000.00 |
| g               | Approx. Funding \$ |  | \$400,000.00 |
| Capital Funding | Projects           | Req. Funding \$  |              |

After a discussion, Ms. Rapp MOVED, seconded by Ms. Hopewell -

**TO** send a draft of the Ten-year Project Plan to the Finance Committee and the Board of Directors for approval.

The motion was carried unanimously by the Committee members present.

#### **POLICIES**

There were no policies to review at the time of the meeting.

## **STAFF REPORTS**

There were no staff reports made at the time of the meeting.

#### PRESIDENT'S COMMENTS

The President spoke on the items pertaining to the Committee's area of purview.

#### SHAREHOLDER/ MEMBER COMMENTS

Eight Committee members/ shareholders spoke on various items pertaining to the Committee's area of purview.

## **ADJOURNMENT**

The Vice-Chair adjourned the meeting at 3:11 p.m.

Linda Stone, Chair

Strategic Planning Ad Hoc Committee

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# RECAP OF MOTIONS AND ACTIONS TAKEN AT THE STRATEGIC PLANNING AD HOC COMMITTEE MEETING ON November 1, 2016

## **ACTIONS**

Minutes of September 30, 2016 were approved, as presented.

## **MOTIONS**

- TO send a draft of the Ten-year Project Plan to the Finance Committee and the Board of Directors for approval.
- The meeting was adjourned at 3:11 p.m.